



# The Year in Review

**OUR MANDATE:** The Ontario Association of Children's Rehabilitation Services (OACRS) is the united provincial voice for all children a

## INFLUENCE WITH GOVERNMENT

- OACRS' "Every Kid Matters" pre-budget campaign lobby was delivered provincially and locally, successfully raising awareness of key decision makers, although it did not result in increased financial resources for the province's children's treatment providers.
- OACRS hosted two highly successful meetings with the Minister of Children and Youth Services and the Board Chairs of our member Children's Treatment Centres to discuss the impact of declining resources on the children and families we serve.
- OACRS met regularly with Cabinet Ministers and senior staff in relevant Ministries, including Children and Youth Services, Health and Long-Term Care and Education.
- OACRS and its members worked hard to inform Members of Provincial Parliament of the needs of children with special needs.
- OACRS achieved significant policy advancements reflecting the needs of students with special needs while attending school, an area of continuing focus for OACRS.
- OACRS provided input and advice to the government on a number of pertinent issues such as Services and Supports to Promote the Social Inclusion of Persons with Developmental Disabilities Act, 2008; Accessibility for Ontarians with Disabilities Act (Communications Standards; Employment Standards; Transportation Standards); Registered Disability Savings Program and Accessible Housing.

## FAMILIES AS KEY PARTNERS

- OACRS has worked in close partnership with the Family Advisory Council (FAC) to develop its membership and advance its work.
- Chaired by Heather Graystone, the FAC has increased its membership to 19 centres from across Ontario.
- The OACRS Family Advisory Council hosted VOICES – workshops intended to support the input of families on key policy issues.
- For two consecutive years, OACRS has secured funding to promote the participation of families at the annual conference.

## ADVANCEMENT OF STRATEGIC RELATIONSHIPS

- OACRS has continued to develop its relationships with key stakeholders within the children's sector.
- OACRS holds memberships with:
  - Canadian Association of Paediatric Health Centres (CAPHC)
  - Canadian Network of Child and Youth Rehab (CYN-CR)
  - Ontario Alliance of Child and Youth Associations (OACYA)
  - Ontario Association of Community Care Access Centres (OACCAC)
  - CanChild Centre for Disability Research Advisory Committee

## ALIGNMENT OF OACRS RESOURCES

- OACRS Leadership Council provides the opportunity for member executives to discuss common issues and share information. A Clinical Services Network, along with Management and Clinical Best Practices sub-committees provide a forum for lead clinicians to share experiences, discuss key issues, advance knowledge and develop best practices across the sector.
- OACRS has provided support to the many task groups that have come together to advance operational and strategic priorities shared by the collective membership.
- Staff functions were aligned with the priorities identified by our members through the strategic planning process.



# Committees and Leadership

and youth with physical, communication or developmental challenges.



## OACRS STANDING COMMITTEES

**Board Development:** Diane Pick

- Results from the Board Appraisal Survey reflect high satisfaction scores for the second year in a row. The Committee will be focusing on a new recognition program, as well as OACRS Board training.

**Finance:** Peter Chirico

- OACRS underwent significant changes this year to its financial operations and policies to increase diligence and transparency.

**Governance:** Caroline Stone

- OACRS policy manual underwent a fulsome review this year. Many new policies have been developed to enhance accountability to our members.

## OACRS LEADERSHIP COUNCIL

OACRS and its members experience great benefit from sharing resources, expertise and knowledge. Over the course of the year, many committees and workgroups come together to advance our collective priorities. This year, we worked on:

- Developing a Clinical Services Network chaired by John Laporta to advance best practices, clinical outcomes, knowledge and networking;
- Children with Developmental Disabilities. OACRS members are concerned about the needs of children with developmental disabilities that would be best served within the Ministry of Children and Youth Services. Work is underway to make policy recommendations to government about this population;
- Information Management Systems: Under the leadership of Anne Huot, 12 participating members have continued to work toward the replacement of a new system to increase efficiency and data integrity;
- The Management Information System Advisory Committee has continued to work through its liaison, Jenny Greensmith, to quantify data related to wait times and wait lists;
- Finance Managers: John Scace convenes Financial Managers from member agencies to participate in teleconferences on a quarterly basis to address issues, concerns that pertain directly to financial management;
- On a short term basis, task groups came together to work on projects such as:
  - Review of Provincial Auditor General's report on children's mental health
  - Input into issues related to the provision of school based therapy services
  - Organizational Safety and Accreditation
  - Space planning for children's treatment centres
  - Capital Planning
  - Professional development and education

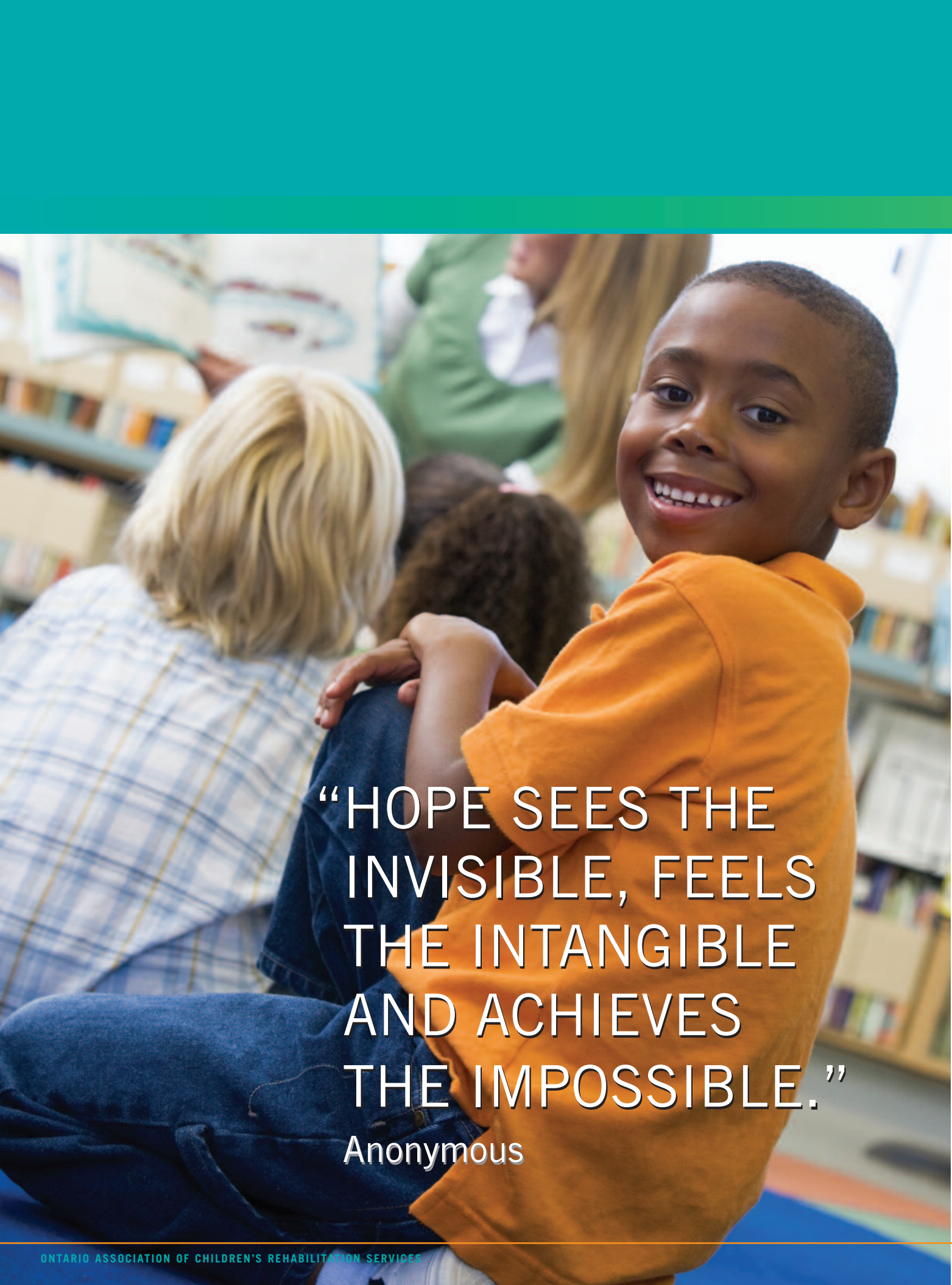
# Statement of Operations



Year Ended March 31, 2009

<u>Revenues</u>	2009	2008
Memberships	\$305,070	\$237,966
OACRS Annual Conference	113,295	117,800
MIS Development	40,930	116,200
MCYS Family Funding	22,615	-
Interest Income	7,968	9,033
Other Revenue	520	-
	<u>490,398</u>	<u>480,999</u>
<u>Expenditures</u>		
Salaries and Benefits	\$191,340	147,359
OACRS Annual Conference	77,720	79,807
Consultants	43,868	12,784
MIS Development	40,930	116,200
Website	39,314	34,858
Office	33,140	22,195
Professional Development	21,350	8,172
Public Education	11,048	4,741
Audit	5,000	3,178
Public Relations	4,884	444
Board	3,900	5,290
Other Expenses	3,564	-
Committees	3,244	3,109
Amortization	1,775	2,411
Outcome Measures Expenses	-	21
	<u>481,077</u>	<u>440,569</u>
<b>Excess of revenue over expenses</b>	<b>\$9,321</b>	<b>\$40,430</b>

\*For a complete Audited Financial Statement please contact the OACRS office.

A young boy with a bright smile, wearing an orange polo shirt, is the central focus. He is sitting on the floor in a library or classroom, with his hands resting on the back of a girl with blonde hair who is wearing a blue and white plaid shirt. In the background, a woman with long blonde hair, wearing a green cardigan, is partially visible, looking towards the children. The setting is filled with bookshelves and educational materials, creating a warm and supportive atmosphere.

“HOPE SEES THE  
INVISIBLE, FEELS  
THE INTANGIBLE  
AND ACHIEVES  
THE IMPOSSIBLE.”

Anonymous

# Members, Staff & Sponsors

## 2008 - 2009 MEMBERS

Bloorview Kids Rehab (Toronto)  
Child Development Centre – Hotel Dieu Hospital (Kingston)  
Children's Rehabilitation Centre – Algoma (Sault Ste. Marie)  
Children's Treatment Centre of Chatham-Kent  
Children's Treatment Centre Sudbury Regional Hospital  
Children's Treatment Network of Simcoe-York  
ErinoakKids Centre for Treatment and Development (Halton-Peel- Dufferin)  
Five Counties Children's Centre (Peterborough)  
George Jeffery Children's Centre (Thunder Bay)  
Grandview Children's Centre (Oshawa)  
John McGivney Children's Centre (Windsor)  
Kidsability – Centre for Child Development (Waterloo)  
Lansdowne Children's Centre (Brantford)  
McMaster Children's Hospital – Developmental Paediatrics & Rehabilitation (Hamilton)  
Niagara Peninsula Children's Centre  
One Kids Place/La Place Des Enfants (North Bay)  
Ottawa Children's Treatment Centre  
Pathways Health Centre for Children (Sarnia)  
Quinte Children's Treatment Centre (Belleville)  
Thames Valley Children's Centre (London)

## BOARD MEMBER

Tracy Kitch  
Vicki Johnston  
Susan Vanagas-Cote  
Paula Grail  
Nicole Graham  
Louise Paul

Bridget Fewtrell  
Diane Pick  
Stacy Greenwood  
Barb Olsen  
Marcela Diaz  
Louise Leonard  
Heather Graystone

Tim Wright  
Peter Chirico  
Caroline Stone  
Jenny Greensmith  
Shelley Haggart  
John Laporta

## LEADERSHIP COUNCIL

Shawna Wade  
Vicki Johnston  
Susan Vanagas-Cote  
Donna Litwin-Makey  
Sally Spence  
Louise Paul

Bridget Fewtrell  
Diane Pick  
Eiji Tsubouchi  
Vicky Earle  
Elaine Whitmore  
Stephen Swatridge  
Rita-Marie Hadley

Kathleen Kitching  
Tim Wright  
Judy Sharpe  
Kathleen Stokely  
Jenny Greensmith  
Margo Russell-Bird  
John Laporta

## EXECUTIVE OF THE BOARD

*Chair:* Paula Grail – Children's Treatment Centre of Chatham-Kent  
*Vice-Chair:* Diane Pick – Five Counties Children's Centre (Peterborough)  
*Treasurer:* Peter Chirico – One Kids Place/La Place Des Enfants (North Bay)  
*Secretary:* Caroline Stone – Ottawa Children's Treatment Centre

## STAFF & CONSULTANTS

*Chief Executive Officer:* Linda Kenny  
*Director, Member Services:* Jennifer Inkpen  
*Administrative Coordinator:* Tracy Harper-Anam  
*Government Relations Consultant:* Kim Donaldson, Capital Hill Group  
*Strategic Planning Consultant:* Paul Muldoon, PGM Consulting  
*Media Consultant:* Axiom News  
*Special Education Columnist:* Lindsay Moir, Comhnadh Consulting  
*Auditors:* Grant Thornton LLP  
*Financial Services:* Bloorview Kids Rehab

## HONORARY PATRON

The Hon. David C. Onley  
Lieutenant Governor of Ontario

## SPONSORS – 2008 CONFERENCE – EVERY KIDS MATTERS • THANK YOU!

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